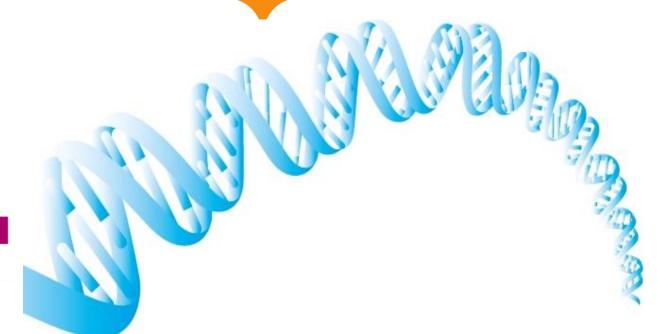




## **England's Genomics Education Programme for NHS Healthcare professionals**

Professor Sue Hill OBE @CSOSue Chief Scientific Officer for England



Developing people

for health and

healthcare

www.hee.nhs.uk





## Science & innovation provides the revolutionary change health needs

- Throughout its existence, the NHS has turned to scientific innovation to provide the step-change in practice required to keep pace with patient needs and service demands
- Genomics builds on the long history of discovery and advance in the UK



1859: Darwin – Origin of Species



1951: Watson & Crick



UK has fostered more than twice as many Nobel prizes for Medicine & Physiology per capita than anywhere else in the world.

1974: Sanger

– DNA sequencing



1984: Alec Jeffreys – DNA fingerprinting



1997: Dennis Lo – cfDNA NIPT

#### **PLUS** firsts in:

- Diagnostic ultrasound
- CT scanning
- IVF & PGD

The NHS has had specialist genetic labs since the 1960s, with Next Generation Sequencing capability & UK Genetic Testing network - sponsored by NHS England - coordinating role for approval of tests/panels





### Aims & principles of the 100,000 Genomes Project

In 2012 Prime Minister launches 100,000 Genomes Project made possible due to the decreasing cost of sequencing and developments in computational power and data analytics

"By unlocking the power of DNA data, **the NHS will lead the global race** for better tests, better drugs and above all better care.

Major
legacies for
patients,
the NHS and
the UK
economy
by 2017

Increased discovery of pathogenic variants leading to new treatments, devices and diagnostics

Accelerate uptake with advanced genomic medicine practice integrated into the NHS

Increase public understanding & support for genomic medicine

Stimulate and advance UK life sciences industry and commercial activity in genomics

#### **Key Principles**

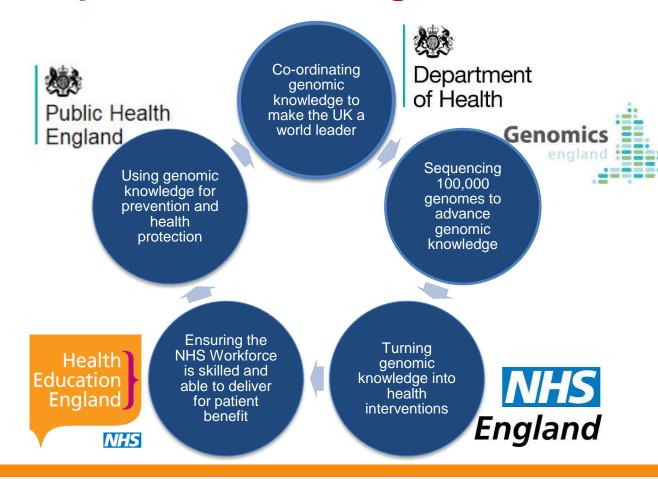
- A focus on rare inherited diseases and common cancers
- Patients to be drawn from routine care and treated through routine channels
- 3. All participants to provide a fully informed consent providing for a wide range of data and tissue capture and broad categories of use including research and industry
- However neither data nor tissues to go outside NHS-controlled 'safe havens' and all users to be properly authorised and monitored
- A separate (government owned) company Genomics England – formed to coordinate the project under an independent board, providing a 'start-up' mentality and drive

Whole genome sequencing is providing a step change in the NHS diagnostic repertoire





## 100,000 Genomes Project - A coordinated response across England's health & care system



#### Long-term vision for NHS

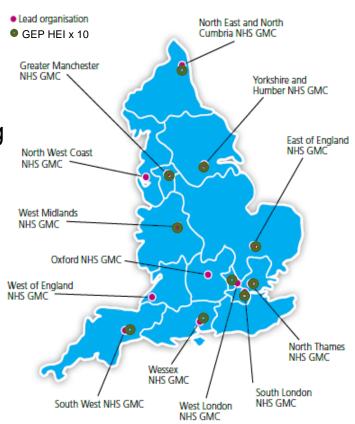
- Improving outcomes for patients via better, more precise diagnoses, particularly in cancer & rare disease
- Providing the foundation for an NHS Personalised Medicine Service





## Project delivery infrastructure

- Nationwide network of 13 NHS Genomic Medicine Centres – each lead organisation having partnerships with local hospitals as delivery partners
- National network of 10 universities providing staff training through HEE Genomics Education Programme
- Clinical Interpretation Partnerships (GeCIP) integrate with researchers to drive advance
- Genomics England coordinates national partners & initiatives:
  - National Sequencing Centre
  - Biorepository
  - Data centre
  - Interpretation partners
  - Industry & academic collaborations







Involvement of multiple clinical specialities in new MDTs

Capture of data from multiple systems against defined datasets and standards

Sample collection, processing & logistics to defined protocols & quality standards

Step change in analysis of information, validation & reporting

## Key roles of NHS GMCs

Return of results to participants & clinical care according to guidelines

Partnerships & networks working across geographies

Upskilling the NHS Workforce

Patient & Public Involvement

Transforming the NHS – improving outcomes & reducing variation

### How the elements of the Project fit together

Oversight:



Funding:

National Institute for Health Research



wellcome trust





**Participants** 



#### 13 NHS Genomic Medicine Centres working in a national network

- Clinical samples and patient data (diagnostic and clinical)
- Laboratory processing including molecular pathology
- · Broad consent for research and re-contact
- Validation and feedback to participants/clinical teams

**Biorepository** 

Sequencing



illumına<sup>®</sup>

Data



Genomics england

Research Data
Deidentified
GeCIP and industry partners work within data centre

Existing Clinical Data

Cancer & RD registries, HES, Mortality data, etc



Public Health England

Data and Analysis Improvement

- Annotation & QC
- Scientists/SMEs
- Product comparison

Fire wall

Other countries of UK and other international collaborators working to specification set down by NHS England

Clinicians & Academics

Training
NHS
Health Education England

Industry





### Clinical interpretation - GeCIP

Partnerships between healthcare professionals, academia and charities 39 different domains, 100+ subdomains

#### Rare Disease (n=13)

- Cardiovascular
- Endocrine and Metabolism
- Gastroenterology and Hepatology
- Hearing and Sight
- Immunology and Haematology
- Inherited Cancer Predisposition
- Musculoskeletal
- Neurological
- Paediatric Sepsis
- Paediatrics
- Renal
- Respiratory
- Skin

#### Cancer (n=15)

- Adult Glioma
- Breast
- Colorectal
- Upper GI
- Lung
- Melanoma
- Renal Cell & Bladder
- Sarcoma
- Testis
- Ovarian (incl endometrial)
- Prostate
- · Childhood Solid Cancers
- Haematological Malignancy
- Pan Cancer
- (Ca of) Unknown primary

#### Functional (n=11)

- Electronic Health Records
- Validation and Feedback
- Ethics and Social Science
- Functional Effects
- Health Economics
- Machine Learning, Quantitative Methods and Functional Genomics
- Population Genomics
- Enabling Rare Disease Translational Genomics via Advanced Analytics and International Interoperability
- Functional Cross Cutting
- Education and Training
- Stratified Medicine & Pharmacogenomics





### **HEE Genomics Education Programme**

#### **Strategy and Aims**

- Embed genomics into education: current & future healthcare workforce
- Integrate whole-genome sequencing (WGS) & functional genomics into mainstream care - benefit patients & the public
- Build capacity & capability world-leading response to the genomic medicine revolution
- Legacy of the 100,000 Genomes Project embedded in the healthcare system & wider economic contribution





## Supporting workforce transformation across the NHS

Highly Specialised workforce

 clinical and laboratory genetics, molecular pathology, molecular haematology, bioinformatics

Specialist clinical workforce

 oncology, haematology, metabolic medicine, cardiovascular medicine

**General workforce** 

 general practice, all healthcare professionals

Wider awareness raising

including managers & commissioners, patients and public





### Planning for the future

- The great challenge is to anticipate the mix of skills, experience and abilities that will be needed to deliver future services
- It takes >11-15 years to train to be a senior nurse, scientist or doctor
  - so we need to be planning now for 10-15 years' time
- Need to anticipate and prepare for what new technologies will emerge & what will be consigned to history
  - building the flexibility into individual's training to allow them respond to future developments
- Key aspect is to upskill existing staff to allow rapid harnessing of emergent technologies for patient benefit





### Mainstreaming genomic education & training

- As genomic medicine becomes a standard part of mainstream NHS practice, so the corresponding education and training will become integrated within the core planning and activity of HEE through its delivery structure
- The Genomics Education Programme exists to establish the systems, processes and core resources – but is time limited
- Programme activity involves close engagement with local education & training and their corresponding NHS GMC(s) to prepare to deliver this activity as part of their ongoing work





## Mind the gap...

- Key aspect of GEP is to identify interventions to address gaps in knowledge, skills and competencies for the delivery of current and future care
- MIND THE GAP
- Close working with professional bodies and organisations:
  - Council of Medical Deans undergraduate medical curricula
  - Medical Royal Colleges (eg RC Physicians, RC General Practice) - Postgrad curricula and CPD
  - National School of Healthcare Science all postgrad curricula have genomics element, all doctoral curricula have a specific genomic competence





## GEP resources to directly support the 100, 000 Genomes project

- Bespoke multiprofessional online on-demand short courses tailored to give staff specific skills for each step of the project pathway
- Development follows the pipeline. Early courses include:
  - Consent conversation
  - Sample Processing
- In development:
  - Tumour Assessment Training Tool
  - Validation & Feedback
  - Data governance & security





- Eligible patients
- Phenotypic data sets
- Sample collection & processing
- Sequencing
- Validation of collected data
- Clinical report and action





## **Building Capacity and Capability**

- New postgraduate curricula for Healthcare professionals
- Multiprofessional Master's in Genomic Medicine
- Pump priming additional training places
- PLUS Resource development to support the move to more Personalised Medicine across the NHS





## Capacity and Capability New Curricula for Healthcare Scientists

Aligned to national

healthcare scientist training pathway available Consultant Clinical Scientist opportunities Including Certificate of Completion of Scientist Training Programme (CCSTP) Scientist \*\*1 Higher Specialist Clinical Scientific Academic Training Career (ASSP) (HSST) 1 1 1 Clinical **Associates** Scientist Practitioner d Assistant (HCSP) Accredited Voluntary Registration (Clinical Scientist) Scientist Training Programme (PTP) Programme (STP) Integrated BSc Clinical Science rogramnme (AATP) Potential (Hons) Healthcare and Work Based equivalence Science equivalence progression Programme\*\*\* 111 1 Graduate direct entry

#### **Clinical Scientists in Genomic Sciences**

Genomics (2016)

**Genomic Counselling** (2016)

Molecular Pathology (2017)

#### **Clinical Bioinformatics**

**Genomics** 

Physical Sciences

Health informatics

Revised Feb 2015





## Clinical Bioinformatics Establishing a new profession

2013

- Curriculum for STP training in Clinical Bioinformatics
- · Competence based workplace training
- Academic Master's
- Three cohorts: first cohort of 8 trainees to exit in Sept 2016
- · Registration with Health Care Professions Council
- Equivalence process established

2015

- Published HEE report on Developing Clinical Bioinformatics
- Developed Bioinformatics Modules in the national Genomic Medicine Master's



- Curriculum for HSST training in Clinical Bioinformatics
- Academic Doctoral level HEI currently under procurement
- · Competence workplace based assessment
- HEE GEP funded 12 places starting October 2016















### The Master's in Genomic Medicine

Masters

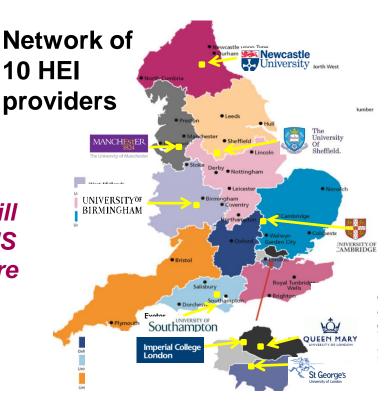
550 funded places

- PGDip
- PGCert
- CPPD

900 funded places



"The Master's will help prepare NHS staff for the future of genomics in contemporary healthcare"



www.genomicseducation.hee.nhs.uk/genomicsmsc/





## Providing modules to support staff across the breadth of genomic medicine

#### **Core Modules 15 credits**

- An introduction to genomics
- Omics techniques and their application to medicine
- Genomics of common and rare disease
- Molecular pathology of cancer
- Pharmacogenetics and stratified healthcare
- Application of genomics to infectious disease
- Bioinformatics and interpretation
- Research dissertation (60 /30 credits)

#### **Optional Modules 15 credits**

- Advanced bioinformatics
- Ethical legal and social (ELSI)
- Counselling skills for genomics
- Economic models and genomics
- Professional and research skills
- Epigenetics
- Work-based learning





## Reaching out across the professions

- GEP has developed a model with specialist diabetes nurses, with a network model for sharing genomic potential, knowledge and implications within a specialist clinical group.
- Looking to develop and roll out this model with other specialist groups
- Techniques and interventions for Nurses/ AHPs /Public Health will require further development to ensure relevance & effectiveness – Need to establish and set out the patient pathway so can determine 'touch points' for genomic technologies and competence requirements







## Tailored work for primary care

- Alongside multiprofessional work the GEP is specifically looking at the needs of more generalist groups such as primary care
- GEP has recruited a GP Adviser to lead on identifying the core genomic clinical activities and competencies required by primary care practitioners
- This will inform the development of the education and training resources specifically required to support this role across the specific professional groups (eg GPs, Physician Associates, Nurses)





### **Education & Training GeCIP**

Key indicative functions (aims)

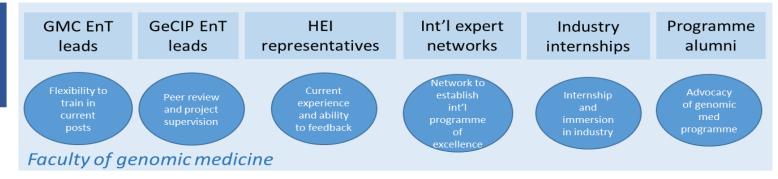
Oversight and coordination of HEE commissioned courses (including MSc programme)

Embedding learning from 100K Genomes Project into mainstream education, training and workforce programmes

Inform development of future cutting edge education and training

Promote innovation in education and training and demonstrate its impact through pedagogic research

Stakeholders and roles



Foundation to build on

Dynamic and collaborative environment of GeCIP

Existing wealth of knowledge and experience within the education system

**Funding opportunities** 

#### HEE

#### **HEE GEP**

#### Support staff in GMCs to deliver 100kGP

- Increase
   workforce
   capacity and
   capability in
   genomic medicine
   and
   bioinformatics
- Funding Research and Innovation projects
- Legacy and transformation

## GMC E+T leads network

- One lead in each GMC
- 13 Local HEE leads
- Support 100k GP + wider workforce development
- Sustainability and transformation

## **Education & Training GeCIP**

- Co-ordinating Group
- Education & Training leads from all 39 GeCIP domains
- Crucial to the Legacy
- International network
- Membership open to others via submission of online form

(www.genomicsengland. co.uk/join-a-gecipdomain/)

## HEI provider network

- Deliver the commissions for masters and CPPD
- Collaborate to maximise the benefits to the NHS & exploit institutional expertise
- Partnership with the NHS/GMCs to support research and excellence in genomic medicine





## **Faculty in Genomics Medicine**

- All professionals who complete GEP training will be brought together to form a Faculty of Genomic Medicine
- This will serve two key purposes:
  - forming a community of practice to build and maintain genomic knowledge
  - act as champions within the wider workforce to drive forward the mainstreaming of genomic technologies across the NHS





## Resource development and evaluation plans for the 100,000 Genomes Project

Resource	Mode of delivery	Assessment method	Evaluation outcomes
Eligibility wheels	Fact sheets (just-in-time) GEP website	None	Impact on practice (quantitative)
The consent conversation	E-learning (education) Asynchronous learning GEP website	Knowledge based (Formative)	Knowledge Impact on practice (mixed methods)
Tumour assessment tool	E-learning (training) GEP website	Competence based (Formative)	Knowledge and skills Impact on practice (mixed methods)
Sample preparation & DNA extraction	Video (training) GEP website	Reflection exercise	Knowledge and skills Impact on practice (mixed methods)
What is WGS	MOOC (education) Synchronous learning FutureLearn platform	Knowledge based (Formative) and Reflection exercise	Knowledge (mixed methods)





## **Evaluation plans for the Masters in Genomic Medicine**

#### To ensure content is 'fit-for-purpose'

- Student feedback via usual HEI channels
- Educator feedback through formal meetings with the GEP
- 3. This information will Inform review of curricula (1st review date Autumn 2016)
- 4. Implement any recommended (and appropriate) changes
- e.g. inclusion of 'clinical education' module as an optional module

## To measure the impact of the Faculty of Genomic Medicine

Longitudinal study (using mixed methodology) to explore the:

- Consolidation of the Faculty into a strong and effective community of practice
- 2. Role the Faculty have played in:
  - Awareness raising
  - Educational activities
  - Acting as a champion for their professional group
- 3. Impact of the Faculty on changing practice within the NHS





## Reflections on GEP progress

- Importance of networks in driving change interpersonal contact and influence is key to penetration of knowledge through the workforce
- Central role of GEP in fostering collaboration between network members (providers or professionals) – pushing against the natural desire for autonomy
- Collaboration will have a crucial international dimension. England can't and won't deliver the best by working in isolation
- **Measuring/Assessing competence** GEP training programmes are tools to help people achieve competence. Many are formative learning experience, rather than summative
- Key challenge is predicting the future in a fast moving area of disruptive change. Need to be constantly identifying gaps & analyzing possibilities.
- Education has to evolve alongside technologies so evaluation must be an ongoing process. eg Postgraduate scientist qualification in Genetics had to be reviewed in <5 years as change in science had been so great</li>
- Curricula need to be flexible, adaptable and empowering giving staff the skills to respond as technologies and services change





### **Genomics Education Website** A single repository for GEP work



Health Education England

Home News Online Courses Taught Courses Resources About Us



#### Genomics Education Programme

The programme has been set up to ensure staff in the health and care system have the knowledge skills and experience to keep this country a world leader in genomic and precision





Staff)

Medicine (Fully Funded to NHS

#### Latest News Healthcare Master's open

Written on Friday, 29 July 2016 15:24

Genomics faculty symposium: travel bursaries available Written on Wednesday, 27

July 2016 11:07

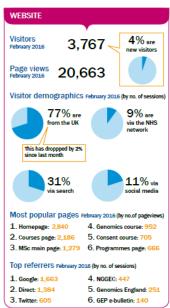
Harnessing the benefits of Written on Monday, 25 July

Funding applications for part-time MSc Genomic

Written on Wednesday, 20 July 2016 12:22

### www.genomicseducation.hee.nhs.uk





Note: Data collected up to 28 February 2018

# Additional Slides





## Health Education England - strategic role

HEE is one of the key national partners in the UK health and care system

It exists for one reason: to improve the quality of care delivered to patients. It ensures the workforce has the right skills, values and behaviours, in the right numbers, at the right time and in the right place.

### **Key areas of HEE Activity**

Workforce planning and commissioning

Attracting & recruiting

Developing the existing workforce

Hospitals, primary & community care Research, learning and innovation

While the NHS is a more structured and integrated system than elsewhere in the world, the success of HEE's approaches is not through areas of direct control but through being recognised as an authoritative body that major stakeholders (eg Medical Royal Colleges) recognise and are influenced by.