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7 **Strategic research priorities and opportunities for**  
8 **improving human health at *The Forefront of Genomics***  
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13 **Abstract**

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16 *To be drafted following the April Genomics2020 Finale Meeting.*  
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20 **Introduction**

21  
22 Three decades ago this month, a pioneering group of international researchers began  
23 an audacious journey to generate the first map and sequence of the human genome,  
24 marking the start of a 13-year odyssey called the Human Genome Project (HGP). The  
25 project's successful completion in 2003 catalyzed breathtaking progress in genomics  
26 research. Among the signature advances have been a greater than million-fold  
27 reduction in the cost of DNA sequencing; the generation of hundreds of thousands of  
28 human genome sequences, from which rich catalogs of genomic variants have been  
29 extracted; an increasing availability of tools and resources for the routine analysis of  
30 genomic data; an ever-deepening understanding of the functional complexities of the  
31 human genome; and meaningful progress in elucidating the genomic bases of human  
32 diseases (to date most impressively for cancer and rare genetic diseases). In turn, the  
33 last half-decade has brought the initial realization of genomic medicine, most notably in  
34 the areas of oncology, rare disease diagnostics, pharmacogenomics, and prenatal  
35 genetic testing.  
36

37 Embracing its leadership role in genomics, the National Human Genome Research  
38 Institute (NHGRI) has developed strategic visions for the field at key inflection points, in  
39 particular at the end of the HGP in 2003 [Collins et al, *Nature* 2003] and then again at  
40 the beginning of the last decade in 2011 [Green et al, *Nature* 2011]. These papers  
41 described the most compelling opportunities for human genomics research, in each  
42 case informed by a multi-year engagement process that captured input from numerous  
43 stakeholders with diverse expertise.  
44

45 Catalyzed by the implementation of these strategic visions, the human genomics  
46 enterprise has expanded considerably since the end of the HGP, becoming widely  
47 disseminated across biomedicine. This dissemination is readily apparent by reviewing  
48 funding trends at the U.S. National Institutes of Health (NIH; see Figure 1). During the  
49 HGP, NHGRI was NIH’s primary funder of human genomics research, but the past two  
50 decades have brought a greater than ten-fold increase in the relative fraction of funding  
51 coming from other parts of NIH.  
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57 **Figure 1: Proportion of total NIH “human genomics” research**  
58 **funding from NHGRI.** The relative proportions of funds supporting  
59 human genomics research provided by NHGRI versus all of NIH (as  
60 derived from NIH funding databases) are indicated at three points in  
61 time. Note that NHGRI’s proportion of the total NIH funding of  
62 human genomics research decreased from >95% during the HGP to  
63 ~10% at the beginning of the current decade (reflecting a greater  
64 than ten-fold increase in non-NHGRI funding).  
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67 Noting the accelerating pace of genomic advances since 2011 [Green et al, *Nature*  
68 2011], NHGRI endeavored to start the new decade with an updated strategic vision for  
69 human genomics research. Through an engagement and outreach process that  
70 involved over 50 events (e.g., meetings, sessions, and webinars) over the last two-plus  
71 years ([genome.gov/genomics2020](http://genome.gov/genomics2020)), the institute collected input from an even more  
72 diverse set of stakeholders than during previous rounds of strategic planning. The  
73 process repeatedly revealed the highly disseminated nature of human genomics  
74 research, the impracticality of being truly comprehensive in planning, and thus the need  
75 to focus on the most cutting-edge opportunities in human genomics research. We  
76 ultimately linked NHGRI’s mantra *The Forefront of Genomics* directly to this process  
77 and asked the participating stakeholders to reflect on this theme in formulating their

78 strategic input. From the ensuing discussions, it became apparent that *responsibility* is a  
79 central aspect of being at *The Forefront of Genomics*, specifically responsibility in four  
80 areas:

- 81 I. Providing a socially responsible and highly ethical framework for conducting human  
82 genomics research by establishing and adhering to guiding **principles and values**;
- 83 II. Maintaining and improving a robust **foundation** for genomics research;
- 84 III. **Breaking down barriers** in genomics through advances that create new research  
85 opportunities; and
- 86 IV. Defining and pursuing audacious genomics **research projects** focused on  
87 elucidating genome function, understanding human disease, and improving human  
88 health.

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90 What follows are summaries of each of these four areas, which together highlight  
91 NHGRI's view of the most compelling biomedical and clinical research opportunities in  
92 human genomics. In articulating a forward-thinking vision for human genomics, we  
93 faced the inherent tension between describing a view of the broader field and  
94 representing an identity for NHGRI as a research funder; we acknowledge the challenge  
95 of consistently separating these two goals, but nonetheless endeavored to emphasize  
96 the provision of strategic goals as opposed to implementation tactics.

97 **I. Establish and Adhere to Guiding Principles and Values for**  
98 **Conducting Human Genomics Research**  
99

100 As genomics has matured as a discipline, the field has embraced a growing set of  
101 fundamental principles and values that together serve as a guiding compass for the  
102 research efforts. Anticipating the growing complexities of genomics and its many  
103 applications (especially into medicine), it is important to reaffirm and even sharpen  
104 these guiding tenets, such as those highlighted in Box 1. This commitment to exploring  
105 the real and potential impact of science on ethical principles reflects the long-standing  
106 attentiveness of the genomics research community examine the broader societal  
107 implications of scientific progress; this is best exemplified by field's subdiscipline that  
108 focuses on "ELSI" research – an area of continued importance and relevance at *The*  
109 *Forefront of Genomics* (see Box 2).

## Box 1: Key Guiding Principles and Values for Human Genomics Research

- **Maintain an overarching focus on using genomics to understand human disease and improve human health** – *genomics is now foundational across the entire continuum of biomedical research, from deciphering fundamental principles of biology to translating that knowledge into medical advances.*
- **Embrace the value of the interdisciplinary and team-oriented nature of many aspects of genomics research** – *starting with the HGP, some of the most challenging genomics endeavors have benefited from the effective assembly and management of large, interdisciplinary research consortia.*
- **Pursue leadership in genomics as part of a vibrant global community of genomics researchers and funders** – *the challenges in genomics require the collective energies and creativity of the entire international ecosystem of researchers and funders.*
- **Champion open science, data sharing, and attention to rigor and reproducibility in genomics research** – *the genomics enterprise has a well-respected history of leading in each of these areas, and that commitment must be continually reaffirmed going forward.*
- **Promote robust and consistently utilized standards in genomics research, including those that ensure maintaining appropriate privacy and data security for human genomic data** – *adherence to carefully defined standards (e.g., those for generating, analyzing, storing, and sharing data) has benefited genomics enormously, and this must include appropriate protections for those participating in genomics research.*
- **Embrace equity and global diversity as key tenets of genomics research, committing to the systematic inclusion of ancestrally diverse and underrepresented individuals in major genomic studies** – *attention to diversity in genomics research is both socially just and scientifically essential, including meaningful, sustained partnerships with communities in the design and implementation of research studies, the dissemination of research findings, and in the development and use of new technologies.*
- **Maximize the utility of genomics for all members of the public, including the ability to access genomics in healthcare** – *engagement, inclusion, and understanding of diverse perspectives is required to ensure that all members of society equally benefit from genomic advances, with particular attention paid to healthcare applications so as to avoid exacerbating healthcare disparities.*
- **Provide a conceptual framing that consistently conveys the role of both genomic and non-genomic contributors to health and disease** – *routinely considering the importance of social and environmental contributions to human health will be important for the comprehensive understanding of most human diseases.*

## Box 2: ELSI Research at *The Forefront of Genomics*

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Starting with the Human Genome Project, the field of genomics distinguished itself from many other scientific disciplines by proactively studying the ethical, legal, and social implications (ELSI) of genomics research. Rather quickly, the “ELSI” brand became a well-recognized feature of genomics (REF). What began as a series of important questions related to the initial sequencing of the human genome eventually broadened in scope and scale to become an important subdiscipline of genomics. ELSI research efforts have directly informed policies to address genetic discrimination, approaches for appropriately consenting participants in genomics research, and strategies for returning genomic information to individuals (REF). ELSI research often anticipates the future – for example, the initial policies governing CRISPR-Cas germline editing were informed by ELSI research conducted a decade before this specific genome-editing method was actually developed (REF).

Looking ahead, a broad and robust ELSI research portfolio will be essential to ensure that the potential benefits of genomics are available to all members of society. This will be particularly important as genomics is used by scientists unfamiliar with areas already well-studied by ELSI researchers, leading new questions worthy of study. For example, the rapidly expanding use of genomic and other multi-omic data coupled with health records and non-medical data raises challenging questions about data control, privacy, consent, and participation of under-represented populations. Similarly, new types of data collection and uses call for research examining downstream implications ranging from law-enforcement applications to considerations of race, community, and family. ELSI research could also seek to understand the implications of studying genetic associations with non-medical traits (e.g., intelligence, sexual behavior, and social status), to address the challenges of health equity that accompany the implementation of genomic medicine (including the communication of genomic risk and therapeutic interventions), and to assess how genomics influences fundamental concepts of privacy and social identity. Descriptions of some emerging and future ELSI research efforts that address issues at the interface between genomics and society are provided below.

## 195 **II. Maintain and Improve a Robust Foundation for Genomics Research**

196

197 Over the last three decades, genomics has grown from an emerging field to a well-  
198 established discipline. The tools of genomics are now routinely and expansively used  
199 throughout biomedical research. As a consequence, there is widespread reliance on a  
200 robust foundation for using genomic approaches. A key responsibility at *The Forefront*  
201 *of Genomics* is the maintenance and improvement of that foundation. To be clear, this  
202 foundation reflects more than just infrastructure and resources; rather it includes a  
203 number of dynamic research areas, including those involved in generating an ever-  
204 advancing understanding of genome structure and function, providing key capabilities in  
205 data science focused on genomic analyses, addressing myriad issues at the interface of  
206 genomics and society, and ensuring appropriate training and genomic workforce  
207 development.

208

### 209 **Genome structure and function**

210

211 **Enable the routine generation of genome and transcriptome sequences in**  
212 **addition to complex epigenomic datasets.** No truly complete and contiguous  
213 mammalian genome sequence has been generated to date, yet the comprehensive  
214 analyses of genomes requires the ability to generate high-quality and complete  
215 (telomere-to-telomere and phased) genome sequences on a routine basis. Solving the  
216 technical obstacles to meeting this challenge requires sustained efforts in the  
217 development of technologies and analytic tools, both for research and clinical  
218 applications. Meanwhile, understanding how genomes choreograph the establishment  
219 of different cell states during development and are influenced by environmental  
220 exposures requires the ability to generate high-quality transcriptomic and epigenomic  
221 data – including across all cell types in human tissues, at single-cell resolution, and for  
222 multiple data types simultaneously. Improving the ability to generate genome and  
223 transcriptome sequences in addition to epigenome datasets in a comprehensive,  
224 scalable, and inexpensive fashion is critical for discovering the genomic bases of health  
225 and disease in the research setting and, ultimately, for using genomics as a clinical  
226 diagnostic tool. Such efforts must include attention to data standards, which are needed  
227 for evaluating new technologies and analytic tools.

228

229 **Establish robust approaches for analyzing genome-sequence, transcriptome,**  
230 **epitranscriptome, and epigenome data.** The ability to analyze increasingly  
231 heterogeneous genomic data types in a comprehensive and inexpensive fashion will  
232 enable characterizing the genomic contributions to health and disease in both research  
233 and clinical practice. However, the sheer size of the datasets and the different  
234 dimensions under study – including biological context, (e.g., life stage and cell state),  
235 environment, and genomic variation – present major computational and inferential  
236 barriers. The underlying biology also presents inherent complexities, such as linking  
237 individual regulatory elements to their functionally associated gene(s) and establishing  
238 the complete repertoire of potential regulatory influences on a given gene. To help  
239 address these challenges, scalable and inexpensive methods for analyzing genomic  
240 data that keep pace with the generation of large and multidimensional datasets are

241 needed; such methods must be both robust in their performance and easily  
242 disseminated for use by a broadening community of researchers.

243

244 **Facilitate the use of evolutionary and comparative genomic data to advance**  
245 **understanding of genome function.** Understanding natural genomic variation within  
246 and between species, conservation of genomic elements across species, and rapid  
247 evolutionary changes in genomic regions that can be correlated with specific traits is  
248 critical for attaining a comprehensive view of human genome function. The study of both  
249 traditional and non-traditional model organisms continues to be instrumental for  
250 understanding the structure and function of genomes and for experimentally  
251 determining how genomic variation influences biology and how evolution shapes  
252 genomes. To capitalize on the multi-species genomic data being generated, community  
253 accepted standards for data, metadata, and data interoperability are needed, along with  
254 new methods for integrating functional data from diverse species and for visualizing  
255 increasingly complex comparative genomic datasets.

256

## 257 **Genomic data science**

258

259 **Ensure the facile storing, sharing, and computing on large genomic datasets.**  
260 Managing large genomic datasets requires robust hardware, algorithms, software,  
261 standards, and platforms. Barriers to the efficient and effective utilization of such  
262 datasets include the centralized nature of many data resources (which limits access,  
263 integration, and analyses, thereby inhibiting innovation), poorly defined data and  
264 metadata standards, and overall growing burdens on computationalists. To enable the  
265 effective management of genomic datasets requires a broad effort aimed at developing  
266 the necessary skills, creating resources, and building consensus across the community  
267 about various data-related issues. For example, appropriate incentives are needed for  
268 biologists to learn data-management skills and for data scientists to learn biology (see  
269 below). Also needed are user-friendly systems that capture scalable, intelligent, and  
270 cost-effective metadata. Meanwhile, all relevant elements must function in a future data  
271 ecosystem that will be highly distributed.

272

273 **Build sustainable genomic data and informatics resources for genomic sciences.**  
274 With increasing amounts of (and applications for) generated genomic data, the  
275 biomedical research community requires accurate, curated, accessible, secure, and  
276 interoperable genomic data repositories. Support for crucial data and informatics  
277 resources requires carefully considered funding strategies, including a global, multi-  
278 funder model that ensures the long-term sustainability of open genomic data resources.  
279 Approaches for improving the efficiency of such resources include the use of shared  
280 storage and computing infrastructure, the adoption of common data-management  
281 processes, and the development of automated data-curation methods. Overlap among  
282 different programs should be minimized and appropriate metrics developed to assess  
283 the impact of data resources and allocate funds in the most effective manner and to  
284 reduce data-access burdens. Innovations in technology and policy should be used  
285 together to develop data-stewardship models that ensure open science while also  
286 honoring study consents and participant preferences.



287  
288 **Develop integrated knowledgebases and informatics methods for genomic**  
289 **medicine.** Integrating genomics into routine medical practice requires informatics and  
290 data-science advances that effectively connect the growing genomic knowledge to  
291 clinical decision-making at the point of care. To make genomic information readily  
292 accessible and broadly useful to clinicians, user-friendly electronic health record (EHR)-  
293 based clinical decision support (CDS) tools that interact with a variety of EHR and data  
294 systems (laboratory, pharmacy, and radiology, among others) are needed. Such CDS  
295 tools will play a major role in using genomic information about individual patients to  
296 stratify risk – be that of disease onset or progression, adverse or salutary response to  
297 medications, or of rare or undiagnosed diseases. All of this will require well-curated,  
298 highly integrated, and up-to-date knowledgebases that connect genomic information to  
299 clinical characteristics and other phenomic data. Another foundational element in this  
300 area will be robust risk-stratification algorithms that incorporate both common and rare  
301 genomic variants, phenotypic data, and environmental information into the risk  
302 modeling; such algorithms will need to be evaluated in a variety of study designs that  
303 can assess the validity and impact of using genomic information with respect to patient  
304 outcomes and healthcare utilization. Finally, it will be important to evaluate these  
305 genomics-oriented CDS tools through rigorous usability studies to ensure that they are  
306 acceptable to physicians from all clinical disciplines and that their limitations are  
307 understood and addressed (if possible) over time.

## 308 309 **Genomics and society**

310  
311 **Understand the appropriate role of genomics in broader social and cultural**  
312 **contexts.** Genomic risk often interacts with environmental risk factors in the  
313 manifestation of multi-factorial health conditions. At present, such interactions are, in  
314 general, poorly understood. Studies of common, complex diseases must increasingly  
315 account for the social and environmental determinants of health in addition to genomic  
316 risks. Moreover, most genomic medicine implementation studies to date have occurred  
317 in a limited number of social and cultural contexts, limiting predictions about  
318 generalizability; determining the optimal implementation strategies in a broader set of  
319 contexts should be a priority.

320  
321 **Empower people to make well-informed decisions about genomic data and**  
322 **develop data-stewardship systems that reinforce their choices.** Genomic data  
323 combined with phenotypic data have become a highly valued currency, especially as  
324 calls for open science increase. Decisions about access to and use of genomic and  
325 phenotypic data should involve the individuals and communities from whom those data  
326 were generated. Better insights are needed to identify the key issues influencing  
327 peoples' choices about the provision of personal data for research, including the values  
328 and goals that guide those decisions. Such information should be incorporated into the  
329 design and study of tools that validate peoples' concerns, aid decision-making, and  
330 promote individuals' access to and use of their own data. Data-stewardship  
331 infrastructures that include appropriate policies, robust technologies, and human

332 governance must be developed and assessed to ensure alignment between individuals'  
333 decisions about their data and the practices of researchers and clinicians.  
334

## 335 **Training and genomic workforce development**

336  
337 **Ensure that the next generation of genomic scientists are sufficiently trained in**  
338 **data science and that there are adequate numbers of data scientists who are**  
339 **trained in genomics.** Basic skills in data science is now a prerequisite for becoming a  
340 genomics researcher. Establishing and maintaining these competencies will require a  
341 series of intertwined educational and training efforts, including recruiting a cadre of data  
342 scientists into genomics and the reciprocal exchange of expertise between of genomics  
343 researchers and data scientists. As with other computational disciplines, efforts must be  
344 made to bring in diverse perspectives and skills.  
345

346 **Train healthcare providers to integrate genomics into the clinical workflow.**  
347 Providers need to be equipped with current information to manage questions from  
348 patients who receive genomic information, including that from direct-to-consumer  
349 testing. Medical professionals along the continuum of care will need to be included in  
350 this overall upskilling of the healthcare workforce. Education modules that are  
351 components of curricula tailored to specific user groups should be designed to adapt  
352 rapidly to advances in genomics and data science technologies; these should be  
353 available “on demand” and, where appropriate, integrated into existing clinical systems.  
354 Other needs include research into the educational methodology for train-the-trainer  
355 approaches, supporting research for implementation of standards and competency-  
356 based education, and implementation/dissemination research methodology to increase  
357 genomic literacy among practicing providers. The involvement of patients, professional  
358 organizations, and accreditation boards will be especially critical to success.  
359

360 **Enhance the diversity of the genomics workforce.** Developing the genomics  
361 workforce of the future requires intentional efforts to include women, underrepresented  
362 racial and ethnic groups, disadvantaged populations, and individuals with disabilities.  
363 Additional strategies and programs to reduce barriers to career opportunities in  
364 genomics are required, as are innovative approaches to promote workforce diversity  
365 and inclusion practices. Diversity-enhancing efforts should not focus exclusively on  
366 early-stage recruitment; rather, they must also include incentives for retaining a diverse  
367 workforce throughout the members’ careers.  
368

369 **Increase the genomic literacy of public educators to meet the expanding**  
370 **educational and workforce needs.** An overall increase in the understanding of key  
371 genomic principles across society will facilitate the use of genomics for advancing  
372 human health, promoting equity and diversity in genomics, and increasing the broad  
373 uptake of genomic medicine. The heterogeneous educational needs of the general  
374 public must be met by leveraging innovative tools that are disseminated, assessed, and  
375 improved as new strategies are developed. Academic institutions need to build scalable  
376 curricula for training the full range of public educators as well as provide basic education  
377 about the key ethical and social issues in genomics that will help the public and the  
378 genomic workforce navigate complicated genomic questions as they emerge.

379 **III. Break Down Barriers in Genomics that Create New Research**  
380 **Opportunities**

381  
382 Since the inception of the field, genomics has benefited enormously from the proactive  
383 identification of major obstacles impeding progress and the subsequent focused efforts  
384 to break down those barriers. Prototypic successes include the call for a “\$1000  
385 Genome” in 2003 following completion of the Human Genome Project (REF) and a  
386 proposed set of actions to facilitate the early implementation of genomic medicine in  
387 2011 (REF); in these cases, both the risks of failure and the benefits of success were  
388 high. Not unexpectedly, some barriers remain while others have emerged, with some  
389 illustrative examples described below. Once again, breaking down these barriers –in  
390 particular those related to fundamental technologies and biological insights – would  
391 accelerate progress and create new genomics research opportunities at *The Forefront*  
392 *of Genomics*.

393  
394 **Fundamental technologies**

395  
396 **Develop methods for generating and analyzing increasingly heterogeneous data**  
397 **types for studying human health and disease.** Data types beyond primary DNA  
398 sequence (e.g., readouts of transcription levels, epigenetic markers, proteins, and  
399 metabolic markers as well as environmental and lifestyle data) are needed to fully  
400 understand the relevance of genomic variants in different biological contexts. Technical  
401 barriers prevent the collection of multiple data types (genomic and non-genomic) from  
402 the same cells/tissues and the ability to analyze those data in conjunction with genetic  
403 findings. In creating and sharing large databases, new methods for generating,  
404 integrating, and analyzing data from both existing and new multi-omic datasets will be  
405 needed.

406  
407 **Enable the routine generation and use of synthetic nucleic acids in genomics**  
408 **research.** The ability to generate nucleic acid molecules with defined sequences (i.e.,  
409 synthetic genomics) would enable a wide range of genomic applications. Novel and  
410 innovative technologies are needed for longer, better, faster, and cheaper nucleic acid  
411 synthesis on a large scale. Current limitations in our understanding of genome function  
412 hamper the ability to judiciously design synthetic nucleic acids for experimentation, but  
413 this situation will improve to create new opportunities. The use of synthetic genomics  
414 could also enable significant advances in genome editing, including the ability to make  
415 precise *in vivo* genomic changes, to characterize large genomic regions, and to test the  
416 effect of changes across large genomic distances. Improved systems for delivering  
417 large synthetic nucleic acid fragments into cells would also be highly impactful.

418  
419 **Biological insights**

420  
421 **Establish the means to determine the functional consequence of any genomic**  
422 **variant affecting human health and disease.** Understanding the biological relevance  
423 of genomic variants, the genes they affect, and how they impact human health and  
424 disease is central to the application of genomics to human biology and medicine. The

425 last decade has brought major leaps in the identification of genomic variants that are  
426 statistically associated with a given phenotype, but reliably establishing the mechanistic  
427 links connecting a specific variant to that phenotype remains challenging. Multiple  
428 complementary efforts are needed to overcome this barrier; these range from  
429 developing assays that test and model the effects of every possible variant in a genomic  
430 region to integrating multiple data types (e.g. association data, gene-expression  
431 information, model organism information, and protein localization/interaction data) for  
432 deducing influences of variation on genome function.

433

434 **Identify and characterize somatic mutations and genetic mosaicism in human**  
435 **phenotypes.** As progress is made in establishing the general consequences of  
436 inherited genomic variants, there is also the need to account for the reality that humans  
437 are mosaics with different variants in different cells (both somatic and germline). Despite  
438 its prevalence and the increasing familiarity of several well-studied examples, there is a  
439 paucity of detailed knowledge of mosaicism, such as how and when it contributes to  
440 human phenotypes. New methods for readily detecting genomic mosaicism at high  
441 spatial and temporal resolution are needed as are new experimental and clinical  
442 approaches for assaying for mosaicism, especially in ways that are relatively non-  
443 invasive (e.g., requiring minimal amounts of tissue).

444

445 **Understand and leverage population structure and admixture to facilitate human**  
446 **genetics studies.** The increasing abilities for generating, assimilating, and analyzing  
447 genomic and phenotypic data from highly diverse human cohorts provide new and  
448 powerful opportunities to conduct human genetics studies and to leverage the resulting  
449 findings for addressing questions related to health and disease. In particular, the  
450 growing availability of high-quality, well-characterized genome-sequence datasets in  
451 conjunction with the development of new analytic tools has the potential to enable rapid  
452 progress in several areas. For example, examining genomic admixture among different  
453 populations can be used to more precisely map functional genomic elements (e.g.,  
454 regulatory segments) and disease-associated genomic regions. In the case of the latter,  
455 such regions often contain many genomic variants, and identifying the exact one(s)  
456 conferring risk for the disease remains difficult. Analyzing the genomes of individuals  
457 from diverse ancestral origins can be extremely helpful to narrow down these regions;  
458 eventually pinpointing the genomic nature of the disease association can lead to a  
459 better understanding of the molecular mechanism underlying that disease. The study of  
460 diverse populations of healthy individuals and those with known diseases will also  
461 uncover the range of genomic variation present in our species; a deep understanding of  
462 this range is needed to understand in a more complete way which variants contribute to  
463 rare and common genetic diseases.

#### 464 **IV. Lead the Pursuit of Compelling Genomics Research Projects**

465

466 Starting with the Human Genome Project, the field of genomics has routinely benefited  
467 from a willingness to articulate ambitious – at times even audacious – research efforts  
468 that aim to address questions and acquire knowledge that (at the time) may seem out of  
469 reach. Such boldness has often served to stimulate interest in emerging opportunities,  
470 recruit new expertise for tackling difficult problems, and propel the field forward. While  
471 by no means comprehensive, the areas described below illustrate the broadening range  
472 of compelling research projects that should be pursued at *The Forefront of Genomics*;  
473 each has meaningful potential for leading to the next set of significant and, at times,  
474 unexpected genomic advances.

475

476 **Establish the roles and relationships of all genes and regulatory elements in**  
477 **pathways, networks, and phenotypes.** The current and anticipated future  
478 technological and computational capabilities to analyze genomes provide an opportunity  
479 to decipher the integrated function of individual genomic components in an increasingly  
480 comprehensive way. Because genes and regulatory elements do not function in  
481 isolation, the challenge of assessing their individual and combined biological roles and  
482 their resulting contributions to phenotype encompasses a boundless experimental  
483 space. Nonetheless, that is the space that must be explored in an increasingly  
484 comprehensive fashion. In addition to using new methodologies for data generation,  
485 robust computational models that accurately predict cellular and organismal phenotypes  
486 from genome-sequence data need to be developed and applied in conjunction with  
487 enhanced visualization tools for understanding multidimensional information. A  
488 complete understanding of these genomic complexities must also account for functional  
489 redundancy and differences in biological activity in different physiological contexts,  
490 environmental conditions, and genetic backgrounds.

491

492 **Elucidate the genetic architecture of all human diseases and traits.** While progress  
493 in the last decade has illustrated the promise of genomics for unraveling the genetic  
494 underpinnings of human disease (to date most notably for rare diseases), the field is  
495 now poised to begin capturing a more complete understanding of the genetic  
496 architecture of all human diseases and traits. Newly developed systematic approaches  
497 for establishing the phenotypic consequences of all genomic variants will play a central  
498 role in such pursuits. However, myriad complexities will need to be confronted. For  
499 example, any given genomic variant or combination of variants may affect more than  
500 one disease or trait. Similarly, variant effects can differ by orders of magnitude; can  
501 confer risk or be protective; can act additively, synergistically, and/or through  
502 intermediates; and can be mosaic in an individual. Large, ancestrally diverse cohorts of  
503 human participants and newly acquired data on genotype-phenotype relationships, in  
504 conjunction with newly developed analysis approaches, will enable the discovery of  
505 associations and interactions among genomic variants and environmental factors as  
506 well as estimates of penetrance and expressivity. In addition to advancing the general  
507 knowledge about pathophysiology, more comprehensive insights about the genetic  
508 architecture of human diseases will benefit the clinical utility of genomic information,

509 such as for predicting risk, prognosis, treatment response, and, ultimately, clinical  
510 outcomes.

511

512 **Determine the value of linking genome sequencing to the delivery of clinical care**  
513 **within healthcare systems.** The evidence base documenting the value of genomic  
514 information in clinical care is currently in a nascent state, but new opportunities for  
515 significant growth are quickly being realized. For example, healthcare systems are  
516 emerging as effective testbeds for genomic medicine implementation, including the use  
517 of genome-sequence data (REF). The provision of genome sequencing to all members  
518 of a healthcare system, while linked to research and patient engagement, can establish  
519 the clinical utility of genomic information for a broad range of conditions, allow providers  
520 to improve disease diagnosis and management, lead to better informed patient care,  
521 and enable more favorable patient and provider outcomes. As an example, a better  
522 understanding of the needs and utilization practices of providers with respect to the use  
523 of genomic information is desired, especially for those without extensive expertise in  
524 genomics (who actually deliver most clinical care). Opportunities for investigating how  
525 genomics-related interventions can reduce health disparities might also be realized.  
526 Studies within a single healthcare system allow for examination of the interactions  
527 among patients, providers, and laboratories, which, in turn, can be used to optimize  
528 approaches for effectively returning genomic information to both patients and providers;  
529 extending such studies across multiple healthcare systems should reveal common  
530 challenges and solutions, thereby enhancing the learning healthcare model for genomic  
531 medicine more broadly. Such clarity would pave the way to conducting research in  
532 learning healthcare environments, yielding more data at less cost and encouraging the  
533 widespread use of genomic information.

534

535 **Evaluate multi-omic approaches for the diagnosis and management of human**  
536 **disease.** Tissue- and cell-specific data from multiple assays (i.e., multi-omics) can  
537 provide real-time snapshots of biological and disease processes, yielding insights  
538 beyond those that can be captured from currently available datasets. For example,  
539 integrating data about genomes, epigenomes, transcriptomes, proteomes, and  
540 metabolomes with clinical variables and outcomes may advance understanding of  
541 disease onset and progression, leading to improved predictive and prognostic models  
542 for a wide range of conditions. Such studies will require the integration of high-  
543 dimensional multi-omic data with CDS tools and EHRs to enable adoption and  
544 appropriate clinical use. Ultimately, these efforts could yield an understanding of the  
545 relationships among genomic, environmental, and behavioral variation and facilitate a  
546 transition from treating disease to maintaining health.

547 **Closing Thoughts**

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549 *To be drafted following Genomics2020 Finale Meeting in April (and will include a*  
550 *reference to Box 3, which will be informed by discussion at that meeting).*

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### **Box 3: Bold Predictions for Human Genomics by 2030**

*To be written following discussion at the Genomics2020 Finale Meeting*

- **Bold prediction 1** – *brief explanatory text.*
- **Bold prediction 2** – *brief explanatory text.*
- **Bold prediction 3** – *brief explanatory text.*
- **Bold prediction 4** – *brief explanatory text.*
- **Bold prediction 5** – *brief explanatory text.*
- **Etc.**